

Transforming Construction: Challenges and Opportunities in Automation and Robotics

Dr. Sanjeev Adhikari, Kennesaw State University

Dr. Sanjeev Adhikari is faculty from Kennesaw State University. Previously he was faculty at Morehead State University from 2009 to 2016 and faculty at Purdue University – Indianapolis from 2016 to 2019. He completed a Ph.D. degree in civil engineering, focusing on construction management, from Michigan Technological University in 2008. He has an extensive teaching background with 22 years of the academic experience at five different universities. Students and departments have always praised him for his outstanding teaching and research excellence. He has been involved in numerous professional societies to supplement his teaching and research, including ASCE, ACI, ASEE, ASC, ATMAE, and TRB. His research output has been well disseminated as he has published 100+ journal papers and conference papers. His research interests are 1) Creating Innovative Sustainable Materials, 2) Digital Construction, 3) BIM and VDC, 4) Virtual Testing Lab, 5) Construction Education, and 6) Sustainability.

Narmada Vadlamudi, Kennesaw State University

Transforming Construction: Challenges and Opportunities in Automation and Robotics

Abstract

The construction industry is grappling with numerous challenges, including declining productivity, workforce shortages, inadequate occupational safety, and poor working conditions. These issues present a unique opportunity to leverage breakthrough technologies, particularly automation and robotics, which have the potential to significantly enhance productivity, safety, and quality within the industry. This study explores the barriers to the widespread adoption of automation and robotics in construction. It aims to understand the current integration levels of these technologies and their potential to improve construction processes in terms of efficiency, safety, and quality.

The research identifies and evaluates key obstacles to the adoption of automation and robotics, such as high initial costs, a lack of specialized workers, and resistance to transitioning from traditional methods. It hypothesizes that large-scale enterprises are more likely to successfully integrate these technologies due to their greater access to financial and technical resources, whereas smaller firms face more significant challenges due to inadequate infrastructure and regulatory frameworks. The study concludes with recommendations to overcome these barriers, promoting the broader use of automation and robotics in the construction industry to enhance efficiency and overall performance.

Keywords: Automation, Robotics, Mechanization, Workforce Shortages, Construction sector, Technological Adoption.

Introduction

The construction industry has long been a cornerstone of global economic growth, driving urbanization, infrastructure development, and technological progress. However, the sector is currently grappling with several significant challenges, including declining productivity, workforce shortages, safety concerns, and inefficient processes. Addressing these issues necessitates innovative solutions, particularly the integration of automation and robotics into construction operations. This transformative approach has the potential to enhance productivity, improve safety, and ensure higher-quality outcomes, making it an increasingly important area of interest for researchers and industry stakeholders.

Automation and robotics in construction involve the use of advanced technologies and intelligent systems to perform tasks traditionally carried out by manual labor. These technologies can expedite operations such as earthwork, prefabrication, and structural assembly, reducing the need for human intervention in hazardous environments. Despite their potential, the adoption of automation and robotics in the construction industry has been significantly slower compared to other sectors like manufacturing and automotive. This disparity is attributed to various economic, technological, and societal barriers.

Economic barriers include high initial costs and a shortage of specialized personnel to operate and maintain automated systems. Additionally, uncertainty regarding the return on investment (ROI) often deters firms from transitioning from traditional to automated processes. Technological barriers, such as compatibility issues, inadequate infrastructure, and insufficient data collection capabilities, further hinder the seamless integration of robotics. Legal and regulatory frameworks also play a crucial role, as compliance with labor laws, data privacy requirements, and safety regulations can be complex and time-consuming for construction companies. Social and cultural resistance within the industry adds another layer of complexity, with many stakeholders hesitant to change established procedures and concerns about job displacement. Organizational challenges, including inadequate training, a lack of awareness of emerging technologies, and a focus on short-term profits over long-term innovation, exacerbate these issues.

Existing research highlights the dual nature of automation and robotics in construction, showcasing both their benefits and the obstacles to broader adoption. Studies indicate that automation can significantly enhance productivity and reduce human error, particularly in repetitive and high-risk tasks. For example, robots have proven effective in prefabrication, improving consistency, and meeting tight project deadlines. However, integrating new technologies into existing processes remains a formidable challenge for many construction firms, especially small and medium-sized enterprises with limited financial and technical resources.

Problem Identifications and Objectives

The primary aim of this study is to identify and evaluate the barriers to the adoption of automation and robotics technology in the construction industry. This research investigates economic, technological, and organizational challenges to better understand their integration and application for enhanced productivity and efficiency. The main objectives of this study are:

- 1. To comprehend the concepts of automation and robotics as they apply to construction.
- 2. To identify and define the main characteristics of the construction sector, as well as the technology employed on construction sites and processes.
- 3. To investigate the relationship between the characteristics of the construction sector and the extent of application of existing automation and robotics.
- 4. To predict future trends and opportunities for implementation.

Research Hypothesis

This study will explore the following hypotheses:

- 1. The biggest challenges to using automation and robotics technology in the construction sector include high initial costs, a scarcity of skilled workers, and a reluctance to transition from traditional construction processes.
- 2. The implementation of automation and robotics technology in the construction sector is hampered by inadequate technological infrastructure and regulatory frameworks.

3. Large-scale organizations are more likely to succeed in implementing automation and robotics technology in building projects than small and medium-sized businesses due to better access to financial and technical resources.

Research Questions

To achieve the objectives of this study, the following research questions are posed:

1. What are the biggest obstacles (economic, technical, or social) to the implementation of automation and robotics technology in the construction industry?

This question aims to identify and categorize the primary barriers hindering the adoption of automation and robotics in construction. Economic obstacles may include high initial investment costs and ongoing maintenance expenses. Technical barriers could involve compatibility issues, inadequate infrastructure, and limited data analytics capabilities. Social obstacles might encompass resistance to change, concerns about job displacement, and a lack of skilled workers.

2. What is the level of implementation of automation and robotics in construction processes?

This question seeks to assess the current extent of automation and robotics integration within the construction industry. It involves a thorough examination of quantitative data collected through surveys and qualitative insights from interviews. The focus is on understanding the degree of automation deployment in relation to business type, firm size, operational scale, and the origin of the technologies used. Additionally, it examines the application of these technologies in various construction activities such as design, scheduling, costing, project management, and on-site operations.

3. How do technical and financial resources affect large-scale firms' capacity to integrate automation and robotics technologies in building projects compared to small and medium-sized businesses?

This question explores the impact of technical and financial resources on the ability of largescale firms versus small and medium-sized enterprises (SMEs) to adopt automation and robotics. It involves a content analysis of existing literature and data from surveys of construction industry stakeholders. The analysis identifies patterns and differences in financial and technical capabilities between large and small firms. It also gathers personal insights on how these resources influence decision-making, adoption rates, and project implementation. The goal is to demonstrate the advantages large firms have in leveraging more funds and expertise to integrate these technologies effectively.

Scope of Research

This research focuses on the challenges associated with implementing automation and robotics technologies in the construction industry. It examines the economic, technological, organizational, and regulatory barriers that hinder the adoption of these advanced systems. The

study aims to understand how these challenges affect firms of various sizes and operational capacities, including small, medium, and large enterprises.

The geographic scope of the research is broad, encompassing multiple regions to provide a global perspective. This approach highlights differences in implementation readiness and barriers across diverse economic and regulatory environments. By considering a wide range of geographic locations, the study aims to identify common challenges and unique regional factors that influence the adoption of automation and robotics in construction.

The research also explores the impact of these barriers on different types of construction activities, such as design, scheduling, costing, project management, and on-site operations. By analyzing the extent of automation and robotics integration in these areas, the study seeks to provide a comprehensive understanding of the current state of technology adoption in the construction industry.

Furthermore, the study investigates the role of financial and technical resources in facilitating or hindering the adoption of automation and robotics. It examines how large-scale firms leverage their resources to integrate these technologies more effectively compared to small and medium-sized enterprises, which may face greater challenges due to limited resources.

Background and Literature Review

The use of automation and robotics in the construction sector holds significant potential for addressing labor shortages, enhancing productivity, and improving safety, but it confronts numerous ongoing obstacles. Automation and robotics technologies have lagged in adoption compared to other industries, such as manufacturing, due to the dynamic and non-standardized nature of construction sites. According to Son et. al [1], the variety of building conditions, as well as the use of heavy and non-uniform materials, create substantial impediments to automation and robotics. Gambao and Balaguer [2] note that while robotics has made progress in road building and tunneling, its widespread use is limited by technological constraints.

Economic Barriers

High initial costs for equipment and infrastructure are significant barriers, especially for small and medium-sized businesses. According to Mahbub [3], the adoption of new technologies is hindered by their high cost and uncertain returns on investment. Aghimien et. al [4] found that limited funding is a major barrier to research and development in construction automation.

Organizational Resistance

Resistance to change is another key barrier. According to Mahbub [3], Tzafestas [5], poor training programs and a lack of experienced workers exacerbate the issue of advanced system operation. The fear of job displacement from automation makes it difficult for workers and stakeholders to adopt new technology.

Regulatory and Legal Barriers

Rules and regulations also play an important role in restraining the adoption of automation. According to Cai et. al [6], the lack of defined criteria for deploying robotics in construction can cause delays and increase costs associated with compliance. Regulatory control for both human operators and automated systems complicates integration [7].

Technological Advances

Despite these obstacles, advances in related technologies like the Internet of Things (IoT) and Artificial Intelligence (AI) are starting to address some of these challenges. Zavadskas [8] emphasizes the potential of IoT-enabled robotics to improve real-time monitoring and operational efficiency in building projects. Ollero et. al [9] explore the potential of robotics in urban infrastructure, offering new research and application opportunities [10].

Methodology

This section provides a detailed explanation of the research methodology, describing the key components of this study. It focuses on the strategies used to address the issues under investigation, ensuring a clear understanding of the approaches employed to achieve the research objectives. Figure 1 shows the research methodology.

The literature review involves collecting data regarding automation and robotics technology by examining academic and industry publications and conducting web searches within the research subject. It includes both currently available technologies and those in development. The primary goal is to assess the scope and complexity of existing knowledge about applying automation and robotics in construction. Furthermore, the review helps to develop study questions, objectives, and the overall research design and methods. It also assists in structuring data collection and selecting research tools, resulting in more effective analysis.

The research method involves a qualitative comparative analysis to investigate the problems of introducing automation and robotics in the construction industry. The study is based on data obtained via a well-structured questionnaire survey, designed following an exhaustive examination of literature focusing on social, technological, and organizational variables impacting the implementation of these technologies.

The questionnaire was created to gather qualitative information about construction industry professionals' perceptions, attitudes, and experiences with the barriers to implementing automation and robotics. The survey addressed a diverse set of industry stakeholders, including contractors, subcontractors, developers, consultants, and education professionals, ensuring representation from various sectors, company sizes, and levels of technological adoption.

A pilot study was conducted as an initial step to further develop the research technique and assess the validity and reliability of the methods implemented. This step involved evaluating the original version of the questionnaire survey with a small, representative sample from the construction industry. The pilot study helped identify potential issues, such as confusing questions or technical difficulties, and allowed for adjustments to improve clarity and structure.

Feedback from respondents was incorporated to enhance the questionnaire's ability to capture important data. The main data collection involved distributing the refined questionnaire to a broader audience within the construction industry. Responses were collected and analyzed to uncover common themes and trends, such as resistance to change, a scarcity of skilled workers, high expenses, and compatibility concerns.



Figure 1: Research Methodology

Data Analysis

The evaluation of the data for this study was entirely based on qualitative insights gathered from a rigorous questionnaire survey, focusing on the challenges of introducing automation and robotics in the construction industry. Responses from industry professionals were analyzed using a content analysis approach, which involved systematically coding and categorizing textual material into themes. This technique aimed to identify recurring patterns and distinct viewpoints on economic, technological, organizational, and social impediments.

Key Problems Identified

- 1. Economic Barriers
- 2. Technological Barriers
- 3. Organizational Barriers
- 4. Regulatory and Legal Barriers

The qualitative aspect of the analysis allowed for a more in-depth understanding of these hurdles, highlighting the intricate interplay of organizational preparation, technology capacity, and external regulatory or market factors. By examining these factors, the study provided a comprehensive view of the challenges faced by the construction industry in adopting automation and robotics. The emerging themes were correlated with literature review findings to validate the results and ensure consistency with industry trends. This correlation confirmed that the barriers to automation and robotics adoption in the construction sector are multifaceted, involving a complex interplay of economic, technological, organizational, and regulatory factors.

Key Recommendations

- 1. Worker Training
- 2. Financial Incentives
- 3. Technical Standardization
- 4. Regulatory Support

Results and Discussions

Table 1 emphasizes the alignment between the hypotheses and the survey responses, focusing on the primary impediments and organizational dynamics in the construction sector.

Hypothesis	Findings from Survey Responses	Analysis Summary
Hypothesis 1: The	- High initial investment expenses	The survey responses
biggest challenges to	are commonly cited as a significant	provide substantial support
using automation	impediment.	for the hypothesis.
and robotics	- The scarcity of skilled workers is	Financial obstacles, skill
technology in the	a recurrent problem, with a focus	shortages, and opposition

Table 1: QCA analysis

construction sector include high initial costs, a scarcity of skilled workers, and a reluctance to transition from traditional construction processes.	on the importance of training and competence. - Resistance to new technology is observed, indicating a cultural preference for conventional ways	to change have been identified as important challenges.
Hypothesis 2: The implementation of automation and robotics technology in the construction sector is hampered by inadequate technological infrastructure and regulatory frameworks.	 Respondents see limited internet connectivity on job sites and compatibility as major technology impediments. Regulatory constraints, such as safety and liability issues, are cited as barriers to implementation. 	The hypothesis is supported, as technological and regulatory constraints are acknowledged as substantial barriers to implementation.
Hypothesis 3: Large- scale organizations are more likely to succeed in implementing automation and robotics technology in building projects than small and medium-sized businesses due to better access to financial and technical resources.	 Respondents believe that large firms gain greater access to financial and technical resources, which facilitates technological adoption. Small and medium-sized enterprises confront problems due to limited resources and skills. 	The hypothesis has been supported by survey results, which show that large-scale enterprises outperform SMEs in terms of automation and robotics implementation.



Figure 2: Biggest Challenges to implementing Automation and robotics in the construction process.

In accordance with the questionnaire survey, figure 2 illustrates the key barriers to introducing automation and robots in the construction industry. Resistance to change emerged as the most significant barrier, demonstrating the industry's reluctance to transition from traditional to modern automated systems. High initial costs were also a major concern, highlighting the financial difficulties that many businesses face when considering technology adoption. Furthermore, a lack of competent workers to operate and maintain modern systems was cited as a key technical challenge, emphasizing the industry's need for targeted workforce training and upskilling initiatives. These findings highlight the multifaceted problems that require both financial incentives and cultural reforms to be successfully implemented.



Figure 3: Technological and infrastructural constraints to prevent Automation & Robotics in Construction

Figure 3 demonstrates important technological and infrastructural barriers in incorporating robotics and automation into construction. Compatibility concerns were the most significant hurdle, followed by inadequate internet connectivity on job sites and insufficient data collection and analysis capabilities, all of which hamper seamless technology implementation. A lack of defined protocols was identified as a less common but still significant concern. These findings highlight the need for enhanced infrastructure, connectivity, and uniform standards to facilitate the industry's adoption of automation.



Figure 4: Tactics to overcome current obstacles

In Figure 4, respondents indicated that investing in training programs is the most effective tactic to overcome barriers to implementing automation and robotics in construction, highlighting the need for skilled labor development. Other responses emphasized the importance of promoting technology acceptance, creating customized solutions, and providing tax incentives to support and accelerate adoption efforts.



Figure 5: Readiness to adopt modern technologies

Respondents shown in Figure 5 stated that resistance to change is the most important sociocultural and organizational element impacting construction companies' readiness to accept current technologies. Openness and acceptance of new technology were also cited as critical factors in boosting adoption. Additionally, prioritizing short-term profitability over long-term innovation was seen as an obstacle to readiness.



Figure 6: Impact of Regulatory and Legal Concerns on Automation in Construction

Figure 6 shows that the permitting process for implementing new technology is viewed as the most significant regulatory barrier to the use of automation and robots in construction. In addition, complying with existing labor and employment rules was noted as a significant difficulty, hindering the incorporation of modern technologies.

Summary and Conclusion

This study has identified and analyzed the major barriers to the adoption of automation and robotics in the construction industry. The findings reveal that these barriers are multifaceted, involving economic, technological, organizational, and regulatory challenges.

To overcome these barriers, the study suggests several actionable recommendations: A) Worker Training: Investing in training programs to develop a skilled workforce capable of operating and maintaining advanced systems. B) Financial Incentives: Providing financial incentives, such as tax breaks or subsidies, to offset the high initial costs of automation and robotics. C) Technical Standardization: Developing standardized protocols and infrastructure to facilitate the seamless integration of new technologies. D) Regulatory Support: Simplifying regulatory compliance processes and providing clear guidelines for the deployment of automation and robotics in construction.

The construction industry faces significant challenges in adopting automation and robotics, but addressing these barriers through targeted initiatives can enhance the industry's readiness and

capacity to adopt innovative technologies. By investing in worker training, providing financial incentives, developing technical standards, and simplifying regulatory compliance, the construction industry can improve productivity, safety, and overall performance. The findings of this study provide valuable insights and practical recommendations for stakeholders seeking to promote the broader use of automation and robotics in the construction sector.

Limitations and Recommendations

This study's limitations include its reliance on a qualitative approach and a relatively small, geographically constrained sample size, which may not completely represent the numerous difficulties confronting the worldwide construction sector. The lack of quantitative data hinders the statistical validation of the conclusions, while the lack of actual case studies limits the study of real-world applications of automation and robots. Furthermore, potential response bias in the questionnaire survey could affect the accuracy and impartiality of the insights collected.

Subsequent research should focus on increasing the sample size and diversity by including participants from diverse areas and organizational types, resulting in a more comprehensive understanding of the barriers to automation and robotics in construction. Integrating quantitative analysis with qualitative methods can provide statistical confirmation while also revealing measurable trends. Furthermore, conducting case studies on successful implementations and researching emerging technologies like artificial intelligence and IoT can provide practical insights and innovative solutions. Comparative studies across regions can shed light on how cultural, legislative, and economic issues influence adoption, while examining the long-term impact of automation on productivity, safety, and worker dynamics can provide useful insights into its viability.

Additional studies should investigate the impact of supportive policies, financial incentives, and regulatory frameworks in facilitating the widespread adoption and integration of automation and robotics in the construction industry.

References

[1] H. Son *et al*, "Trend analysis of research and development on automation and robotics technology in the construction industry," *KSCE Journal of Civil Engineering*, vol. 14, pp. 131–139, 2010.

[2] E. Gambao and C. Balaguer, "Robotics and automation in construction [Guest Editors]," *IEEE Robotics & Automation Magazine*, vol. 9, (1), pp. 4–6, 2002.

[3] R. Mahbub, "Readiness of a developing nation in implementing automation and robotics technologies in construction: A case study of Malaysia," *Journal of Civil Engineering and Architecture*, vol. 6, (7), pp. 858, 2012.

[4] D. O. Aghimien *et al*, "Mapping out research focus for robotics and automation research in construction-related studies: A bibliometric approach," *Journal of Engineering, Design and Technology*, vol. 18, (5), pp. 1063–1079, 2020.

[5] S. G. Tzafestas, "Synergy of IoT and AI in modern society: The robotics and automation case," *Robot.Autom.Eng.J*, vol. 31, pp. 1–15, 2018.

[6] S. Cai *et al*, "Application of automation and robotics technology in high-rise building construction: An overview," in *ISARC. Proceedings of the International Symposium on Automation and Robotics in Construction*, 2018.

[7] X. Xu and B. G. De Soto, "On-site autonomous construction robots: A review of research areas, technologies, and suggestions for advancement," in *ISARC. Proceedings of the International Symposium on Automation and Robotics in Construction*, 2020.

[8] E. K. Zavadskas, "Automation and robotics in construction: International research and achievements," *Autom. Constr.*, vol. 19, (3), pp. 286–290, 2010.

[9] A. Ollero *et al*, "Mechatronics, robotics and components for automation and control: IFAC milestone report," *Annual Reviews in Control*, vol. 30, (1), pp. 41–54, 2006.

[10] F. G. Feldmann, "Towards lean automation in construction—exploring barriers to implementing automation in prefabrication," *Sustainability*, vol. 14, (19), pp. 12944, 2022.