

Integrating Problem-Solving Studio into an Introduction to Engineering Course via a Real-World Project

Dr. Huan Gu, University of New Haven

I am an Assistant Professor in Chemical Engineering. I am teaching Chemical Reaction Kinetics, Chemical Engineering Thermodynamics, Process Analysis, Introduction to the Modeling of Engineering Systems, and Chemical Engineering Workshops.

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Abstract. The objective of this study was to introduce a group of diverse students (Chemical Engineering, Civil Engineering, Mechanical Engineering and General Engineering students) to problem-solving (PS) and foster entrepreneurial mindsets (EMs) through a 4-week project. This 4-week project was to design a snowmaking system for a local ski resort. Our hypothesis was that using a real-world project can promote students' curiosity in problem-solving, help students make connections between the knowledge they learned in classroom and the problem, and encourage students to apply this knowledge to create values for our communities, which are the 3Cs of EMs. To test this hypothesis, we organized a field trip and used teaching techniques such as Jigsaw in addition to traditional lecturing. The outcomes were evaluated using surveys, ICAP framework, technical memo, and modeling results using Excel.

1 **1. Introduction.**

2 Integrating effective problem-solving techniques into engineering education is crucial for
3 preparing students to tackle real-world challenges. This study aims to embed a Problem-Solving
4 Studio (PSS) approach within an introductory engineering course, leveraging a real-world project
5 as the central learning module. The PSS, pioneered by Joseph M. Le Doux and Alisha A. Waller
6 at the Georgia Institute of Technology in 2016, represented an innovative educational paradigm
7 designed to enhance analytical problem-solving skills while deepening students' conceptual
8 understanding of engineering principles(1). The unique structure of the PSS emphasizes
9 collaborative teamwork, interactive engagement with in-class mentors and instructors, and a
10 dynamic approach to escalating the complexity of problems. This methodology aligns well with
11 contemporary educational theories that advocate for active, student-centered learning
12 environments. My engagement with the PSS workshop at the Georgia Institute of Technology in
13 2022, led by Joseph M. Le Doux, Carmen Carrion, and Sara Schley, provided valuable insights
14 into its practical implementation(2). Since then, I have been working on implementing PSS into
15 Engineering Curriculum, aiming to foster a robust problem-solving mindset among engineering
16 students.

17 The integration of an entrepreneurial mindset (EM) into engineering education has become
18 increasingly prevalent, reflecting a paradigm shift in how engineering problems are approached
19 and solved. This project, serving as the capstone of an Introduction to Engineering course, was
20 designed to instill EM in a diverse group of engineering students, equipping them to tackle
21 multidisciplinary challenges innovatively. Historically, EM has been a staple in business education
22 but has only recently begun to permeate engineering curricula globally over the past few decades
23 (3). The Kern Entrepreneurial Engineering Network (KEEN), established in 2005, has been pivotal
24 in promoting EM within undergraduate engineering programs across the United States(4). This
25 initiative underscores a growing recognition of the value of entrepreneurial thinking in
26 engineering, evidenced by enhanced student performance and improved retention rates(4, 5).
27 Central to EM are the '3Cs' – Curiosity, Connections, and Creating Value – which collectively
28 foster a mindset oriented towards recognizing and capitalizing on opportunities to make positive
29 societal impacts. The objective of this project is to deepen the impact of EM among engineering
30 students by embedding it into various levels of problem-solving. Such an approach is novel in its
31 application and focuses on assessing how EM can be effectively integrated into engineering
32 problem-solving processes, thereby enriching the educational experience and outcomes for
33 engineering students. This introduction to the engineering course project serves as a testbed for
34 this innovative pedagogical approach, with potential implications for broader adoption in
35 engineering education.

36 Recognizing the evolving demands of the engineering profession, it is essential to equip future
37 engineers with not only advanced problem-solving skills but also a robust EM, as underscored by
38 the Accreditation Board for Engineering and Technology (ABET)(6). The growing emphasis on
39 EM reflects the industry's need for engineers who can effectively communicate and collaborate
40 with professionals from diverse disciplines, such as chemistry and marketing, and who possess a
41 comprehensive understanding of solving real-world problems while creating value in a competitive

42 marketplace(4). Hence, it is necessary to incorporate EM into the engineering curriculum.
43 Considering the nature of the EM, it can be incorporated into the engineering curriculum via
44 various approaches at different levels, which is the motivation of this project. Integrating EM into
45 the engineering curriculum, therefore, becomes a strategic necessity, preparing engineers for the
46 rapidly changing global work environment by fostering innovation, adaptability, and cross-
47 disciplinary thinking. This project, motivated by the multifaceted nature of EM, aims to explore,
48 and implement diverse approaches for its incorporation at various educational levels, aligning
49 engineering education with contemporary industry requirements and ABET standards, and thus
50 preparing graduates for the dynamic challenges and opportunities in modern engineering fields.

51 This project was designed to incorporate PSS and EM into the Engineering Curriculum at the
52 sophomore level through a four-week long real-world project. Project-based learning (PBL) has
53 been known as a student-centered instruction that centers on three principles: context/confinement-
54 specific, active-learning, and involving social interaction and the sharing of knowledge and
55 understanding(7-9). PBL has connections with problem-based learning and experiential and
56 collaborative learning. However, it also distinguishes itself from these pedagogical approaches
57 based on the three principles. In this project, the author aims to integrate PSS and EM into PBL to
58 fulfill the evolving demands of the engineering profession.

59 **2. Introduction to Modeling of Engineering System Course Structure**

60 This course is currently offered to multidisciplinary engineers only during the Fall Semester with
61 one or two sessions depending on the number of registered students. In this study, two sessions
62 (Session A&B) were offered this semester. Session A had 15 students (6 Civil Engineering, 1
63 Mechanical Engineering, 6 General Engineering, and 2 Chemical Engineering) with an average
64 GPA of 3.25. Session B had 9 students (5 Civil Engineering, 3 Chemical Engineering, and 1
65 General Engineering) with an average GPA of 3.13. Each session was facilitated by different
66 instructors, employing varied teaching methodologies. Session A incorporated systematic training
67 in PSS and EM, while Session B followed a more traditional approach, focusing on conventional
68 lecturing and homework assignments. Notably, both sessions converged on a common real-world
69 project assigned as the final task. This bifurcated approach was designed to evaluate the efficacy
70 of PSS and EM training in better preparing engineering students for practical, real-world project
71 execution, compared to traditional teaching methods.

72 This introductory engineering course is a foundational element of our spiral curriculum,
73 strategically positioned to build upon students' prior knowledge in Excel modeling, Methods of
74 Engineering Analysis, Mathematics (including Calculus I & II and Differential Equations), Physics
75 I, and General Chemistry I. Its primary goal is to familiarize students with modeling techniques
76 based on system accounting principles and equations, thereby preparing them for advanced
77 disciplinary-specific courses. The course specifically focuses on the system accounting principles
78 and equations related to four key quantities: mass, charge, energy, and momentum. In addition to
79 introducing these fundamental concepts, a significant objective of this course is to systematically
80 develop students' problem-solving skills, an essential component for the ABET accreditation of
81 our Engineering College. This course represents the initial step in the engineering curriculum
82 where problem-solving skills are formally integrated and assessed. One of the course's challenges

83 is the dual requirement for students to grasp the principles of common engineering fundamentals,
 84 as detailed in Table 1, while also achieving the student outcomes listed in Table 2. In meeting this
 85 demanding objective, the PSS and EM approaches were employed in this study as ideal
 86 methodologies.

87 **Table 1. Common engineering fundamental areas**

Time (week)	Fundamental Area	Conservation Laws	Diagram	Constitutive Laws/Empirical Relationships	1st Order Transient Example
3	Mass Balance	Total Mass, components, and atoms	Process Flow Diagram	Ideal Gas, Flow Relationships	Level in a Tank
4					
5					
6					
7	Charge Balances & Electrical Circuits	Kirchhoff's Laws: KVL & KCL	Circuit Schematic	Ohm's Law, Power Equation	Flash charge & discharge
8					
9	Energy Balance	Total, Thermal, Mechanical	Process Flow	Heat Capacity	Total Energy of System
10					
11					
12					
13	Final/Real-world Project	Fluids	Free Body Diagram	Drag Force	
14		Statics		Linear and Angular Momentum	Newton's 2 nd Law

88

89 **Table 2. Student learning outcomes of this course.**

	Student Outcomes:
1.	Applying the balance principle in the solution of simple engineering problems.
2.	Developing models by applying the balance principle and selecting the appropriate empirical relationships.
3.	Given a set of problems from different areas, explaining the similarities and differences in solution methods and underlying concepts.
4.	Applying the modeling process in the solution of engineering problems.
5.	Modelling engineering systems using fundamental principles listed in Table 1.

90

91 In Session A, the instructor integrated the PSS and EM methodologies from the outset of the
 92 course, aligning them with the real-world project. Students were exposed to various levels of PSS
 93 and EM through illustrative examples and encouraged to apply these concepts in a structured
 94 manner during in-class activities (Table 3). Given the course's content, covering numerous
 95 principles and areas, a key focus was on teaching students to effectively connect these principles
 96 and apply them strategically in problem-solving scenarios. This approach was consistently
 97 reinforced across all course components, including interactive in-class activities, homework,
 98 quizzes, the final exam, and the culminating real-world project in Session A.

99 **Table 3. Comparison of teaching activities between Session A & B that are designed to**
 100 **prepare students for the real-world project.**

Session A	Session B	Notes
Lecturing (PPT, handwriting on PPT, textbook, other resources such as online videos or websites)	Lecturing (PPT, handwriting on whiteboard, textbook, other resources such as online videos or websites)	The same set of PPT slides were shared among the instructors of both sessions. However, they used the PPTs in a different manner and order. Session A started with general accounting equations and then moved on to mass, charge, energy, and finally momentum balance. The instructor of session A followed this sequence because mass balance was fundamental to all the rest of balance. This rationale was also designed to prepare students' knowledge for the final project.
Homework (Modeling using Excel)	Homework (Modeling using Excel)	The number, type, and format of HW submissions were different between the two sessions.
Quiz (5 quizzes were assigned)	Quiz (5 quizzes were assigned)	The number and format of quizzes were similar between the two sessions, but the questions were different. Among the five quizzes, Quiz 0 was designed to evaluate students' knowledge background from prerequisites. Quiz 1-4 evaluated students' learning outcomes of general accounting equation, mass balance, charge balance, and energy balance.
Final Exam (Two parts and accumulative to evaluate students' overall learning outcomes)	Final Exam (Two parts and accumulative to evaluate students' overall learning outcomes)	The format of the final exam was similar between the two sessions, but the questions were different. The format of Part I is like that of Quiz 0&1, but Part II is like that of Quiz 2-4 as mentioned above.
Final Project (Real-world project)	Final Project (Real-world project)	All the materials are shared among both sessions. Both sessions were offered with the field trip. However, how the instructors facilitated the students during the project was different. For example, Session A followed the timeline

		below closely and after the mechanical energy balance was introduced during lecture. Session A has systematically introduced students to PSS and EM before the final project.
Examples (PSS & EM)	Examples	Session A demonstrated PSS and EM while walking students through some well-defined examples.
In-class activities (PSS & EM)	Extra Homework	In session A, for each quantity such as general accounting equation, mass balance, charge balance, energy balance, and momentum balance, the instructor prepared two PSS in-class activities. Each activity will last 45-60 minutes, during which students worked in groups or individually to solve a problem with EM. The team members were fixed throughout the semester. To encourage participation, the instructor offered up to 5 extra points toward their upcoming quiz to students. Each student instead of a group needs to show the instructor their modeling, solutions, evaluation, and analysis to claim their extra points. The instructor adjusted the challenge level by controlling how much information was provided at when. Students were encouraged to discuss the strategy of problem solving as a group and ask the instructor questions or suggestions. Students' ideas were also criticized by the instructor and in-class mentor.
Concept map (Connections between principles, variables, and areas)	Equation Sheets	In session A, to help students make connections between the quantities, concepts, and variables, the instructor taught the students how to prepare a concept map. To encourage participation, up to 5 extra points were awarded. Students needed to develop their own version of concept map. They were asked to apply the concept map during the final project and exam.
Zoom recordings	None	The instructor of session A recorded each lecture and an introduction to the final project to accommodate students who missed the lectures due to athletic competitions, work, or health issues and students' needs on reviewing the lecture contents afterwards. These recordings can also allow the instructor to flip the classroom in the future.

101

102 **3. Real-world project as the final project.**

103 **3.1 Design of the real-world project.**

104 The real-world project, spanning the last four weeks before the final exam (Table 4), served as a
 105 practical culmination of the course. Prior to this project, Session A systematically introduced
 106 students to PSS and EM, providing a solid foundation in these methodologies (Table 3). In
 107 addition, key concepts such as mass, charge, and energy balance, crucial for the project's execution,
 108 were covered before the introduction of the final project (Table 1). The project's primary objective
 109 was to enable students to apply PSS in identifying, formulating, and solving complex engineering
 110 problems by utilizing engineering, science, and mathematics principles. Furthermore, it aimed to

111 facilitate the application of engineering design to generate solutions that meet specific needs while
 112 considering economic factors, aligning with student outcomes 1 and 2 as defined by ABET
 113 accreditation. The specific objectives of PSS for this project are outlined in Table 5, highlighting
 114 the project's alignment with the course's educational goals and ABET criteria.

115 **Table 4. Timeline of the real-world project.**

Time	Activity	PSS	EM
Week -4	Contacting local ski resort for a field trip.		Curiosity
Week -3	1. Introducing the final project to the Session A students. 2. Sending out the survey to students to find the common time for the field trip. 3. Sending out the survey to assess students' curiosity level to the project.		
Week -2	Scheduling the transportation for the field trip and discuss with students about what questions to ask.	Introducing the not-well defined question	
Week -1	Conducting the field trip.	Promoting students to actively identify/request parameters	
Week 0*	Project introduction (objective, student deliverables/submissions, rubrics, and reflections) and group assignment. (Supplementary Material 1)	Adjusting the level of challenge by asking questions and controlling when and how to provide information	Connections between knowledge
Week 1*	Brainstorm the parameters that needed to be defined and equations for modeling. (Supplementary Material 2)	Group discussion, instructor, and in-class mentor	
Week 2*	Modeling in Excel.		
Week 3*	Modeling in Excel.		Creating values for the Mount Southington Ski Area

116 *: Instructor of Session A dedicated the first 15-20 minutes of each lecture to the final project.

117 **Table 5. Summary of PSS and EM objectives of this project.**

PSS objectives	EM objectives	Assessment
Students should be able to: 1. Identify problems/opportunities.	Students should be able to: 1. Demonstrate curiosity to the	1. Student submission: • Modeling in Excel (Sessions A&B)

<ol style="list-style-type: none"> 2. Identify the key parameters for problem solving. 3. Develop the assumptions for problem solving. 4. Develop the materials and energy balance equations for directing the optimization process in Excel. 5. Evaluate calculation results. 6. Identify the profitable pipe and pump size. 7. Demonstrate efficient written communication. 	<p>opportunities and impacts they can make by proposing a profitable snowmaking system.</p> <ol style="list-style-type: none"> 2. Make connections between the knowledge they learned in classroom and real-world problems. 3. Create value for the Mount Southington Ski Area. 	<ol style="list-style-type: none"> a. Determining the pipe diameter and pump size that could satisfy the requirement of xxx ski area with the least cost. b. Determining the impact of water reservoir's elevation and operation hours on total cost using sensitivity test. <ul style="list-style-type: none"> • Technical memo (Sessions A&B) <ol style="list-style-type: none"> a. Summarizing, analyzing, and evaluating the results. b. Recommending the design to the Mount Southington Ski Area. • Concept map (Session A) <ol style="list-style-type: none"> 2. Instructor's observation (Session A) 3. Survey using google forms or one-minute paper (Session A)
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119 As for EM, because EM focuses on the 3Cs (curiosity, connections, and creating values) for
120 identifying opportunities and making larger impact to our society, this final project aimed to
121 achieve the following:

122 **3.1.1 Curiosity.**

123 The instructor of Session A chose the design of a snowmaking system as the final project to allow
124 students to practically apply the knowledge and skills acquired throughout the course. This project
125 choice evolved from the previous instructor's water transportation project, which had been
126 successfully implemented in 2022. Proving to be a multidisciplinary endeavor, it effectively
127 integrated various course concepts (Table 1) and facilitated students' advancement through
128 Bloom's Taxonomy by applying their knowledge in modeling, analyzing information, and
129 evaluating results to innovate a new water transportation system (10, 11). However, in its initial
130 iteration, the project lacked specific elements of PSS and Entrepreneurial Mindset EM, which were
131 subsequently incorporated to enhance its educational impact.

132 To incorporate PSS and EM into the final project, the instructor of Session A modified the final
133 project as part of the snowmaking system. This modification aimed to spark students' curiosity
134 through a real-world, multidisciplinary approach. The instructor reached out to local ski areas and
135 after several emails and phone calls, two ski areas expressed openness to a field trip. However,
136 only one, the Mount Southington Ski Area, had an existing snowmaking system. Coincidentally,
137 in November 2023, xxx ski area was in the process of replacing 2000 ft of their water transportation

138 pipes in preparation for the upcoming snow season. This timely development made the Mount
139 Southington Ski Area an ideal choice for a practical field trip, offering students a valuable
140 opportunity to engage with a real-world engineering challenge. To gauge the impact of this field
141 trip on students' engagement with the final project, a survey was conducted to assess their curiosity
142 levels both with and without the field trip experience. Students were informed that participation in
143 the field trip was optional and would not impact their grades, ensuring their decision was
144 uninfluenced by academic considerations. Additionally, comprehensive information about the
145 field trip was provided to help them make an informed choice.

146 **3.1.2 Connections**

147 In this course, students from various engineering disciplines, including Civil, Chemical, and
148 General Engineering, faced the challenge of addressing ill-defined real-world problems. Many
149 initially struggled with understanding where to begin, the necessity of learning specific principles,
150 identifying relevant variables for equation formulation, applying these principles for problem-
151 solving and modeling, and recognizing the assumptions and constraints needed for simplification.
152 This course represents their first systematic introduction to these essential problem-solving skills.
153 A critical focus of the course was to help students comprehend how principles underpin the
154 connections between variables, aiding them in defining problems and developing equations for
155 modeling and problem-solving. These skills are fundamental to achieving the course's objectives
156 and successfully completing the final project. When preparing for the field trip in Session A,
157 students' active engagement in linking classroom knowledge with the real-world project was
158 evident. Questions about the parameters needed for the field trip highlighted their evolving ability
159 to make these connections. The assessment of their understanding and application of these
160 connections was carried out through their modeling in Excel, the creation of concept maps, and
161 the composition of technical memos.

162 **3.1.3 Creating values**

163 The real-world project, particularly enhanced by the field trip experience, served as a significant
164 motivator for students to create value for the community, addressing a pressing sustainability
165 challenge faced by local ski areas due to the increasingly limited snowmaking season. Direct
166 interactions with the staff and on-site visits enabled students to form personal connections, thereby
167 increasing their motivation to devise valuable solutions for the Mount Southington Ski Area's
168 survival. Beyond motivation, the project also aimed to guide students in considering economic
169 aspects of designing a snowmaking system, identifying opportunities for value creation, and
170 assessing the potential impact of their proposals. Students were expected to take into account
171 factors such as budget constraints, parts availability, and the ski area's financial resources,
172 integrating this information into their decision-making process to develop viable and impactful
173 solutions.

174 **3.2 Results**

175 **3.2.1 Curiosity**

176 An assessment was conducted to evaluate whether the field trip enhanced students' curiosity
 177 towards the final project in Session A. A survey was administered to the 15 students in Session A
 178 three weeks before introducing the final project, with a participation rate of 93% (14/15 students).
 179 Of those who responded, 12 students (80%) expressed interest in the field trip, with 8 indicating
 180 strong interest. The survey results showed that 9 students believed the field trip significantly
 181 boosted their curiosity about the final project, 3 felt it somewhat increased their curiosity, and 1
 182 did not perceive any impact. The data, as detailed in Table 6, suggested a positive correlation
 183 between the students' interest in the field trip and its effectiveness in enhancing their curiosity
 184 about the project. However, coordinating the field trip proved challenging, potentially affecting
 185 student interest, as it was difficult to schedule a common time suitable for students from both
 186 Session A and Session B, which were conducted at different times. The field trip, lasting a
 187 minimum of 4 hours, eventually included 8 students from both sessions (6 from Session A and 2
 188 from Session B).

189 **Table 6. Comparison between students' interests in the field trip and level of curiosity due**
 190 **to the field trip.**

Q1: If there will be a field trip, will you attend? Please be aware that no points will be subtracted if you do not attend. (Answers: Yes/No/Maybe/No input)		Q2: To which level do you think adding a field trip will promote your curiosity to our Pitch Project (Designing a Snow Generation System for a Ski Resort)? (Answers: A lot/A little/Not at all/No input)	
Yes	57%	A lot	64%
No	7%	A little	22%
Maybe	29%	Not at all	7%
No input	7%	No input	7%

191 **3.2.2 Connections**

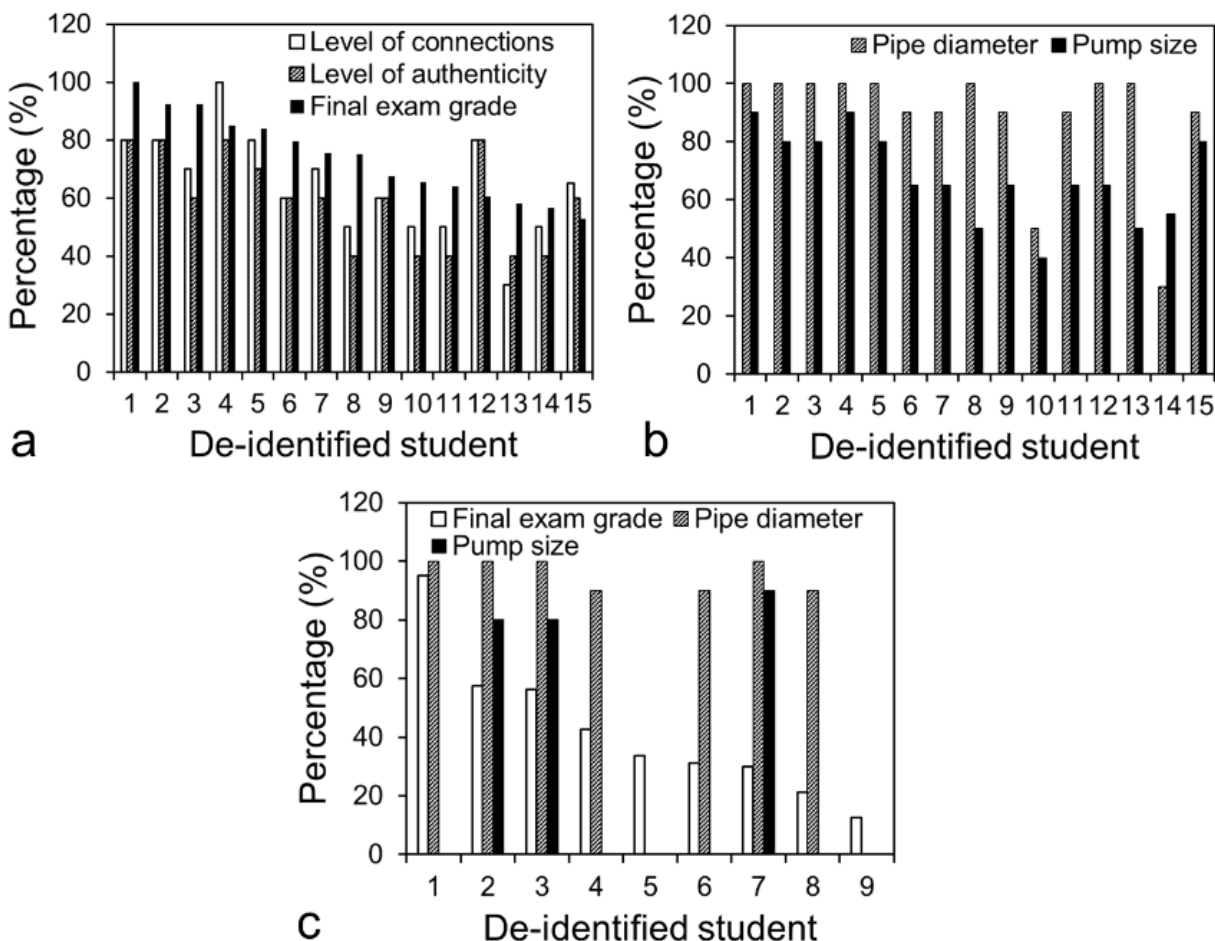
192 Connections were evaluated from the following two aspects.

193 **Aspect 1. Connections between knowledge.**

194 In Session A, the evaluation of how students connected classroom knowledge with their final
 195 project was conducted using concept maps and the equations they employed in the project. All 15
 196 students were encouraged to create a concept map for extra credit, and they submitted their
 197 decision trees by the end of the reading days. The instructor of Session A showcased a decision
 198 tree example in Week 6 (Table 1) and shared the instructor's version in the final lecture of Week
 199 15 (Supplementary Material 3). The assessment of students' concept maps focused on three
 200 criteria: level of connection between classroom knowledge and project application (0-100%),
 201 authenticity of their work (0-100%), and performance in the final exam (0-100%), as summarized
 202 in Fig. 1a. The results, illustrated in Fig. 1a, indicate that students who established stronger
 203 connections between variables, principles, and fundamental areas generally performed better in
 204 the cumulative final exam. However, Fig. 1a also reveals that these connections were not the sole
 205 determinants of final exam performance, as evidenced by outliers. For instance, student #4, despite
 206 making substantial connections, demonstrated less proficiency in applying this knowledge to

207 problem-solving compared to students #1-3. Students #12 and #15 exhibited similar patterns to
 208 student #4, suggesting that the depth of knowledge connection varied across individuals.

209



210

211 Figure 1. Connections between knowledge and the real-world project. (a) Comparison between
 212 students' level of connection (0-100%) and authenticity (0-100%) and instructor's concept map
 213 (Supplementary Material 3) and their performance (0-100%) in the final exam. (b) Students'
 214 percentage of connections during the modeling for identifying the pipe diameter and pump size
 215 that can yield the lowest cost. Students in Fig 1a&b are from Session A and numbered in the same
 216 order. (c) Students' percentage of connections during the modeling for identifying the pipe
 217 diameter and pump size that can yield the lowest cost. Students in Fig. 1c are from Session B.

218 **Aspect 2. Connections between knowledge and the real-world project.**

219 During the modeling in Excel, 87% of Session A (13 out of 15 students) and 78% of Session B (7
 220 out of 9 students) achieved a high level of connection (80% or higher) between variables,
 221 principles, and equations, as shown in Fig. 1b&c. These percentages were determined based on
 222 the variables they defined, assumptions they made, and equations they used for calculation in
 223 Excel. This success is likely attributable to the clear information provided in Week 0, which helped
 224 students draw more apparent connections for identifying the pipe diameter (Supplementary

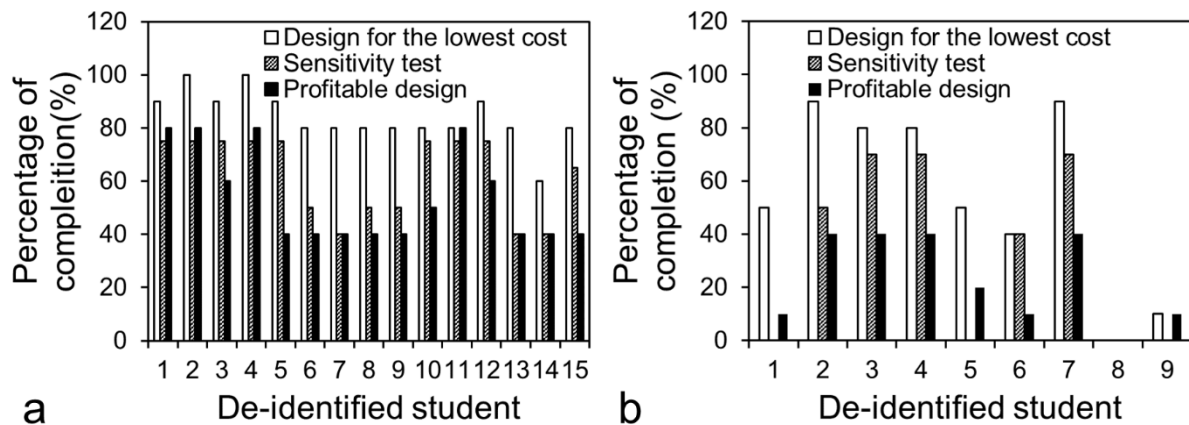
225 Materials 1&2). However, the task of selecting the most economical pump size, considering both
 226 the pump and energy costs, proved more challenging, with fewer students making strong
 227 connections (Fig. 1b&c). In Session A, only 6 out of 15 students managed to establish over 80%
 228 of these connections. This lower level of connection might stem from the less obvious nature of
 229 the material related to pump size selection. A higher proportion of Session A students (73% or 11
 230 out of 15) made better connections regarding pump size compared to Session B (33% or 3 out of
 231 9 students achieving over 60% connection), suggesting the potential impact of the PSS approach
 232 employed by the Session A’s instructor.

233 **3.2.3 Creating values**

234 Students’ activities in creating values were assessed from the following three aspects in their
 235 technical memo.

236 **Aspect 1. Analyzing the modeling results and identifying the pipe diameter and pump size**
 237 **that can satisfy the needs of the Mount Southington Ski Area and minimize the cost.**

238 Most of the students in Session A (14/15 or 93%) analyzed and evaluated the design of pipe
 239 diameter and pump size that can yield the lowest cost (with percentage of 80% or higher). The
 240 only student in Session A that reached 60% of the activities also discussed the lowest cost but
 241 failed to include the numerical results and analysis. Some students (4/9 or 44%) in Session B
 242 evaluated and analyzed their modeling results for achieving the lowest cost via designing the pipe
 243 diameter and pump size. The rest students either failed to evaluate or analyze the design of pump
 244 size or discuss the design of pipe diameter and pump size for achieving the lowest cost for the
 245 Mount Southington Ski Area at all in their technical memo (Fig. 2).



246
 247 Figure 2. Summary of students’ reflections in the technical memos submitted by students from
 248 Session A (a) and Session B (b) on how to create values by analyzing and evaluating modeling
 249 results. Students in Figures 1 and 2 were numbered in the same order. The percentage of
 250 completion was calculated based on the requirements listed in the Project Description
 251 (Supplementary Material 1).

252 **Aspect 2. Evaluating the impacts of elevation of water reservoir and operation hours on the**
 253 **design of the snowmaking system.**

254 In this real-world project for the Mount Southington Ski Area, students were tasked with a
255 preliminary analysis to assess how the elevation of a new water reservoir might impact the costs
256 of the snowmaking system. Additionally, they were asked to explore the economic feasibility of
257 extending the ski season by one or two weeks in light of shrinking windows due to global warming,
258 considering both energy costs and potential income. These tasks presented ideal opportunities for
259 students to apply their modeling skills to create value for the ski area. Students in both Sessions A
260 and B conducted sensitivity tests using Excel models to evaluate the effects of the reservoir's
261 elevation and operation hours on costs. All students in Session A (15 out of 15) performed these
262 tests, with their technical memos discussing the economic implications of the reservoir's elevation.
263 However, only 7 out of 15 from Session A addressed the impact of extended operation hours on
264 costs, and none of these analyses included considerations of how such changes might affect the ski
265 area's income. The remaining 8 students in Session A only reported sensitivity test results without
266 discussing their economic implications. In Session B, 6 out of 9 students conducted the sensitivity
267 tests, but just 3 analyzed and evaluated the results in their technical memos, also omitting
268 discussions on the economic impact of operational hour changes on the ski area's income (Fig. 2).

269 **Aspect 3. Analyzing if the design of the snowmaking system could be profitable to the Mount** 270 **Southington Ski Area considering its capital.**

271 In assessing whether the snowmaking system design would create value for the Mount Southington
272 Ski Area, students were tasked with determining if the most cost-effective design would also be
273 profitable. This required comparing the design costs with the ski area's capital. In Session A, a
274 minority of students (4 out of 15, or 27%) took the initiative to estimate the ski area's capital.
275 Notably, two of these students had attended the field trip, while the other two actively engaged
276 with the instructor during lectures. The remaining students in Session A either deferred the capital
277 identification as future work or did not address the profitability aspect of their design. In contrast,
278 none of the students in Session B included the ski area's capital in their evaluation, thereby missing
279 a critical component in assessing the economic feasibility of their designs.

280 **3.2.4 PSS**

281 In this real-world project, students encountered a mix of well-defined tasks, such as modeling the
282 pipe diameter, and less well-defined challenges, like determining the profitability of the design.
283 Figures 1b&c and 2 illustrate that while students generally excelled in resolving well-defined
284 questions, they required more guidance with the not well-defined ones. Students in Session A
285 showed a relatively better aptitude for tackling these ambiguous questions, likely attributable to
286 the PSS sessions and training they received. For instance, during the modeling for pump size
287 selection, a less defined problem, 8 students from Session A proactively sought the instructor's
288 help to establish connections. Among the 6 students who achieved a high degree of connection
289 (80% or higher), 5 actively collaborated with the instructor during lectures and office hours, while
290 the sixth student worked closely with two of these peers. Additionally, in addressing the complex
291 question of profitability, four students in Session A specifically inquired about the ski area's capital
292 either from the instructor or the field tour guide, demonstrating engagement in PSS activities.

293 **3.3 Discussion and conclusions**

294 The real-world project aimed to teach diverse engineering students Problem-Solving Studio (PSS)
295 with an Entrepreneurial Mindset (EM). This project fulfilled the characteristics of projects for
296 PBL, including centrality, driving question, constructive investigations, autonomy, and realism(7).
297 Students from both A&B constructed end products (e.g., excel spreadsheet and a technical memo),
298 which is unique of PBL(7). They also achieved the outcomes of PBL, including practicing self-
299 regulated learning, acquiring and applying conceptual knowledge within a systematic process of
300 documenting, reflecting on learning, developing self-reliant, developing collaboration skills, and
301 exercising decision making (7-9). In addition, in Session A, the instructor systematically employed
302 PSS and EM to enhance students' problem-solving skills through examples and in-class activities.
303 When compared to Session B, which was the control group, it was evident that PSS combined with
304 EM could better engage students' curiosity in tackling real-world or less well-defined problems,
305 as shown in Table 6. This approach not only encouraged students to actively seek information and
306 establish connections for solving complex questions, such as determining the most cost-effective
307 pump size (Fig. 1b&c and Fig. 2), but also motivated them to analyze and evaluate their results,
308 aiming to design a system that adds value to the Mount Southington Ski Area (Fig. 2). Notably,
309 after the field trip, students in Session A identified an additional opportunity to add value to the
310 ski area - analyzing the impact of water temperature on the efficiency of the nucleation reaction
311 for snow generation. With guidance from the instructor, all students in Session A performed this
312 analysis in Excel, and 5 out of 15 included an evaluation of their results in their technical memos,
313 discussing potential value creation for the ski area. In contrast, in Session B, only one student
314 conducted this analysis, and none included it in their technical memo. This extra credit activity
315 further underscored the positive impact of PSS and EM in fostering problem-solving skills among
316 engineering students.

317 **4. Acknowledgements.**

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325 students' data were collected.

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350

Supplementary-Materials: Integrating Problem-Solving Studio into an Introduction to Engineering Course via a Real-World Project

1. Supplementary Material 1: Project Description.
2. Supplementary Material 2: Important Equations.
3. Supplementary Material 3: Instructor's Concept Map Example

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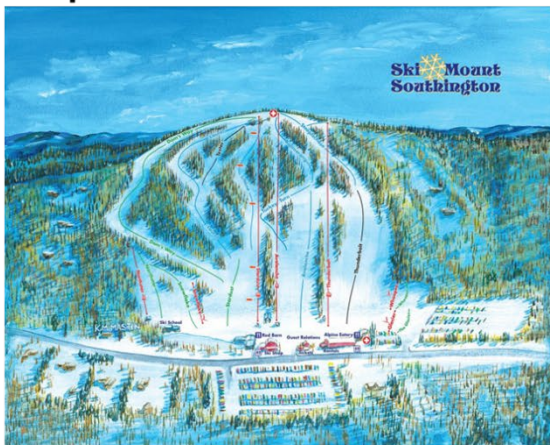
EASC2211 Introduction to Modeling of Engineering Systems Fall 2023

TO: EASC2211 Students
FROM: Huan Gu, EASC Instructor
CC: Mr. Jay Dougherty, President/General Manager at Mount Southington Ski Area
RE: Designing a Snowmaking System for the Mount Southington Ski Area
Date: December 07, 2023

Mount Southington Ski Area is replacing their water pipes to prepare for their upcoming snow season from December 22, 2023, to March 22, 2024. The basis for design is presented in this memo. Your preliminary design must minimize the total system cost as discussed below. The work should be summarized in a technical memo, due Thursday, December 7th. It should be submitted on Canvas via TurnItIn, with the spreadsheet submitted on Canvas as a separate item.

A schematic of the desired system is presented in Figure 1. The specific dimensions and relative positions are presented in Table 1 along with some additional system specifications.

Map



14 trails

Snowmaking system

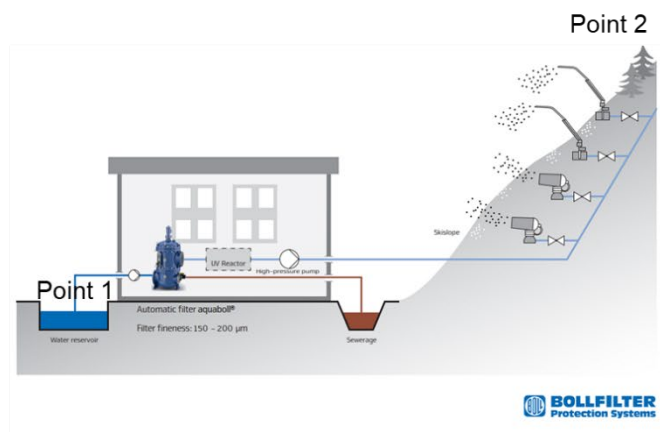


Figure 1. Schematic: Spatial Orientation of Design Basis.

Using data for the assigned design case from Table 1 you are to determine the pipe diameter for the lowest cost pumping system. The criteria to be used for determining lowest cost is the installation cost plus five years of operation. Technical data needed for calculation of cost is available in the memo “Equations for Design of Pumping Systems”. The pump power requirements are calculated using energy accounting principles. In determining the optimum pipe diameter and pump power refer to Table 2 for available pipe diameters and available motor power.

Once the optimum system parameters (pipe size and pump power) have been determined a sensitivity analysis is to be performed. For the sensitivity analysis the pipe size is to be held constant at the optimum diameter with water flowrate at design value. The pump power and total cost is to then be determined for the following two variables each of which includes two cases:

- 1) Inlet (staining steel cage/settlement tank) level fluctuation (Point 1): increase level be 50 m, reduce by 50 m.

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2) Operating hour variation: increase operating hours by 500 hrs, reduce by 500 hrs.

Table 1			
Design Basis: Dimensions and Relative Positions			
Pipe Length	Point 1 Elevation Inlet (staining steel cage/settlement tank)	Point 2 Elevation Outlet (Top of the hill)	Base case operation hours
(ft)	(ft)	(ft)	(hours/yr)
2000	0	425-500	3 months/yr
Water flow rate	Point 1 pressure	Point 2 pressure	Pressure leaving the high-pressure pump
(gallons/min)	(psig)	(psig)	(psig)
3000	60	450	900
	Temperature of Point 1 inlet	Temperature of Point 2 Outlet	K-factor
	(°F)	(°F)	
	55	37	12
<p>Note: 1. This table may not include all the specifics you need for your design. Please specify the specifics you used in your excel spreadsheet for modeling.</p> <p>2. You don't have to use all the specifics in this table in your modeling.</p>			

Table 2
Component Availability – Piping Dimensions and Pump Motors
Available pipe diameters (inch) – 2.5, 5.0, 7.5, 10.0, 12.5, 15.0, 17.5, 20.0 Pricing information: https://www.crestwoodtubulars.com
High-pressure pump/motor sizes (hp) – 100, 150, 200, 250, 300, 350, 400, 450, 500
<p>Note: Minimum 4 working simultaneously Always prepare a spare pump/motor in case something goes wrong.</p> <p>Pricing information: http://www.torrentee.com/products/details1b26.html?ContentDetails_id=2628 https://fuelled.com/listings/400-hp-multistage-high-pressure-pump-10601</p>
<p>Note: 1. Please pick one pipe diameter and one pump/motor size to set up the modeling first and then only change the pipe diameter to identify the pipe size that can minimize the cost.</p> <p>2. Then, use the pipe diameter you identified, and only change the pump/motor size to identify the pump/motor size that can minimize the cost.</p> <p>3. In real world, the maximum efficiency of a pump is 55%.</p>

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Report your results to Mr. Jay Dougherty, President/General Manager at Mount Southington Ski Area, in a technical memo, no longer than 3 pages. The memo should include a presentation of your results along with a discussion of how you selected the pipe diameter with summary tables and figures include in the memo to justify your choices.

The report should also summarize the results of your sensitivity analysis to give Mr. Jay Dougherty that the design will fulfill the needs of the community. Do not include all data in your report but select values to show in small tables and figures to make your case. For example, you may show a table with the results of the sensitivity analysis. Students may work in groups to develop the models/strategies, but each student must write and submit her or his own memo. Your work is due Thursday, December 7th. The memo should be submitted via TurnItIn on Canvas and the spreadsheet should be submitted via Canvas.

Bonus/extra point activity:

During the field trip, we identified the opportunity for Mr. Jay Dougherty. The ideal water nucleation process happens when the water temperature in the pipe is 37°F. Mr. Jay Dougherty wants to obtain a curve of water temperature vs. efficiency of water nucleation reaction. This curve can help him to make the decision if he needs to add a cooling process between the high-pressure pump and snow gun.

$$I = 1.78 \times 10^4 * \exp \left[-\frac{1.11 \times 10^4}{T(\Delta T)^2} \right] \quad \text{Ref. (1)}$$

T: water temperature (K)

$\Delta T = T_M - T$ T_M : melting temperature of water, 32°F or 273.15 K.

Please plot I versus T to get the curve.

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EASC2211

Introduction to Modeling of Engineering Systems

Fall 2023

TO: EASC2211 Students
FROM: Huan Gu, EASC Instructor
RE: Designing a SnowMaking System for Mount Southington Ski Area
Date: December 07, 2023

This memo presents equations for calculation of costs associated with pumping systems (piping, pumps, energy cost). These estimation methods are for use with the pumping system design project specified in the memo "Designing a Snowmaking System for the Mount Southington Ski Area, December 07/2023" Cost estimation equations are included for piping, pumps, energy cost, and total cost.

Estimating cost of piping:

$$\text{Pipe (\$/meter)} = 6.4 + 820 * D + 9400 * D^2$$

where D in units of meter

Estimating cost of pump:

$$\text{Pump (\$)} = 2.6 * (14 + 231 * P^{0.6})$$

where P is shaft power in units of kW

Note: P is not the motor power

Estimating cost of electricity:

Motor power = shaft power/pump efficiency

Annual electricity use (kWh/year) = Motor power * operating hours

Electricity (\\$/year) = \$0.14 * kWh/year

where - motor power in units of kW, operating hours is hours per year (given)

Estimating total cost:

Installed cost = pipe cost (\\$/m) * pipe length (m) + pump (\\$)

Total cost = installed cost + 5 * electricity (\\$/yr)

Other equations:

Energy equation: $\Delta P / \rho + \Delta(V^2) / 2g_c + \Delta h * g / g_c + F = W_s / m$

Friction: $F = (0.0015 * L / D + K) * V^2$

where - **D** is pipe diameter in meters, **L** is pipe length in meters, **V** is velocity in meters/second,

P is pressure in Pa, **m** is mass flow in kg/s, **K** is floss loss term (pipe fittings),

W_s is pump shaft power in kW

